

Recycling of Precious Metals from the Urban Mine

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Agenda

Umicore & precious metals

Key concepts

In practice

Closing remarks

Umicore & precious metals

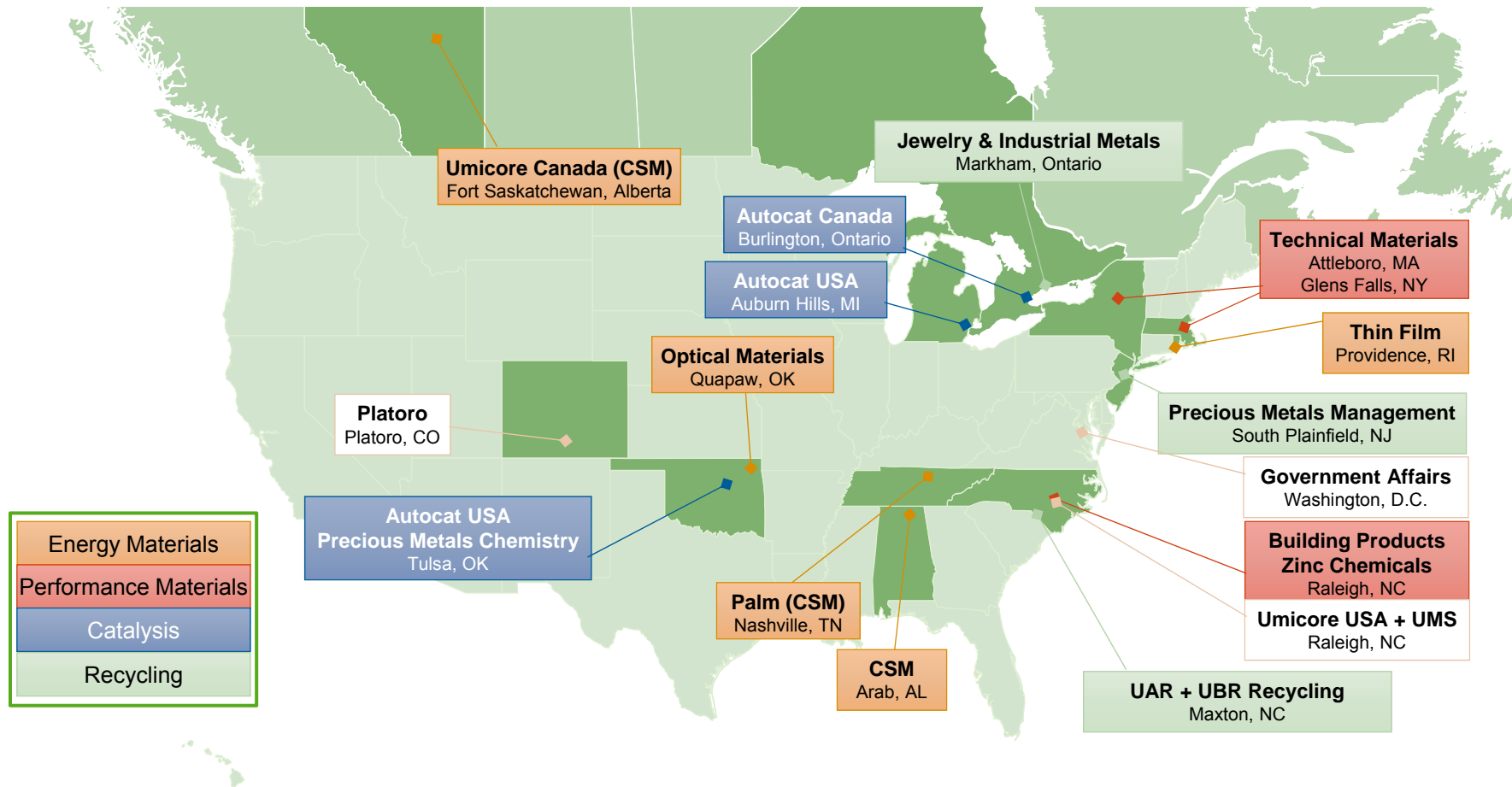


The Umicore Group

Manufacturing and recycling for a wide range of P(G)M applications



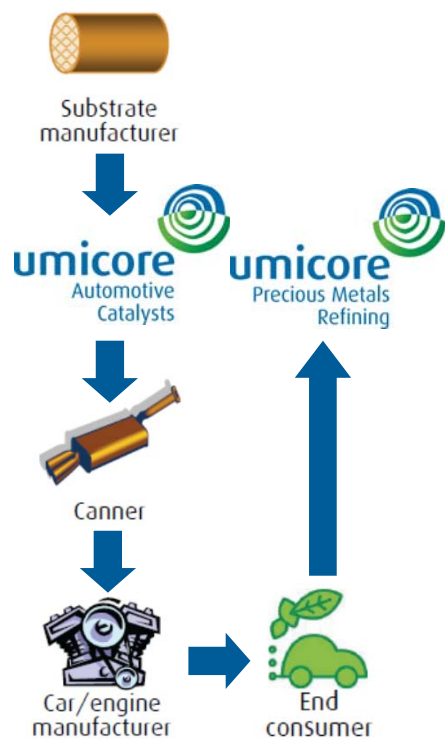
Umicore in North America



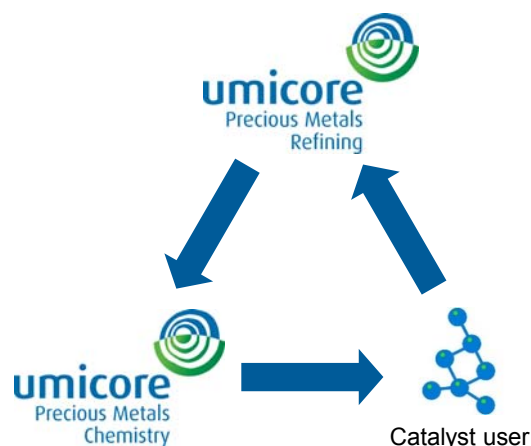
Umicore in the product life cycle

Closing the loop for key functional materials

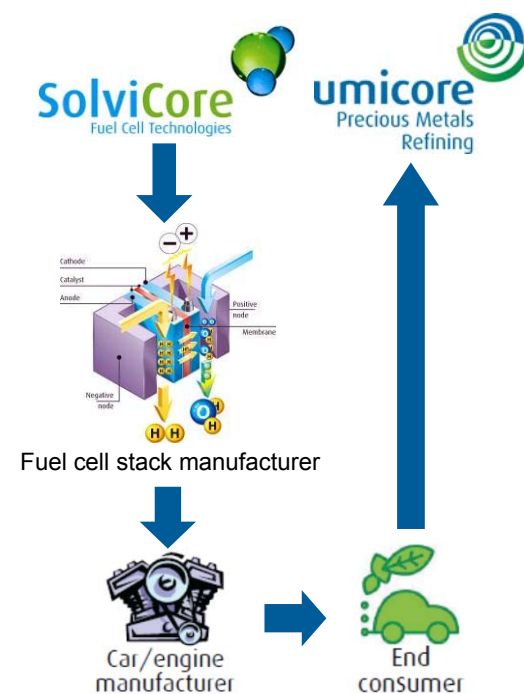
Automotive catalysts



Industrial catalysts



Fuel cells



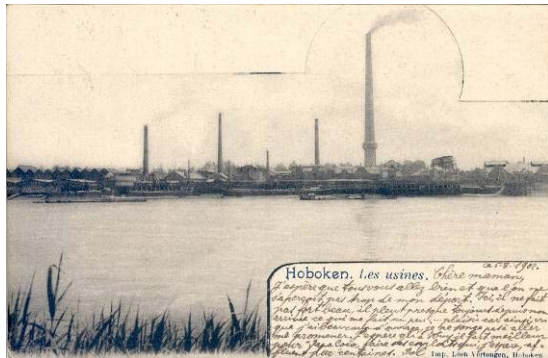
Other examples: electronics, rechargeable batteries, photovoltaic, ...

Umicore's strength in recycling

The result of a strategic transformation in Hoboken (Belgium)

1887

Start of a lead de-silvering operation in Hoboken



1995

Start of major investment program to re-engineer flowsheet



2013

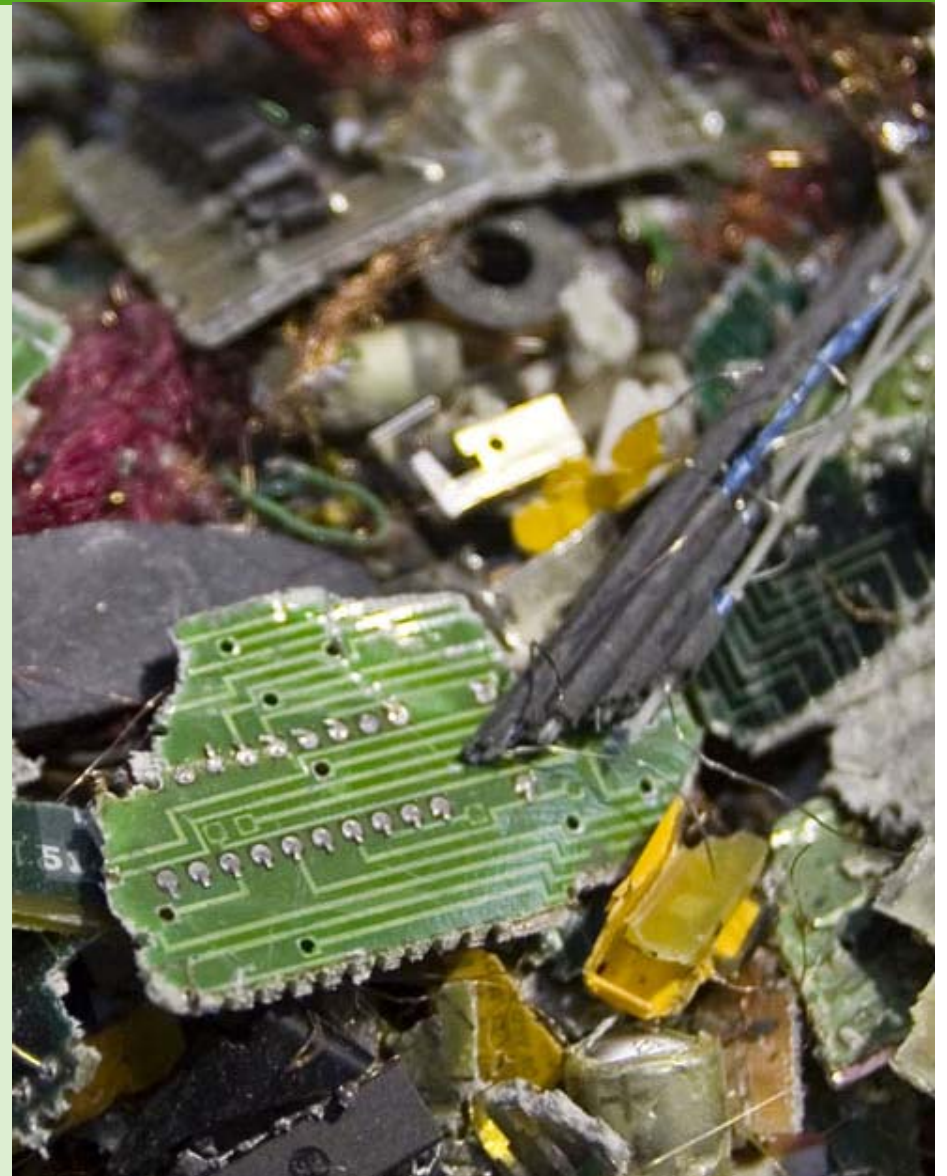
Announced expansion to 500 kt/y treatment capacity



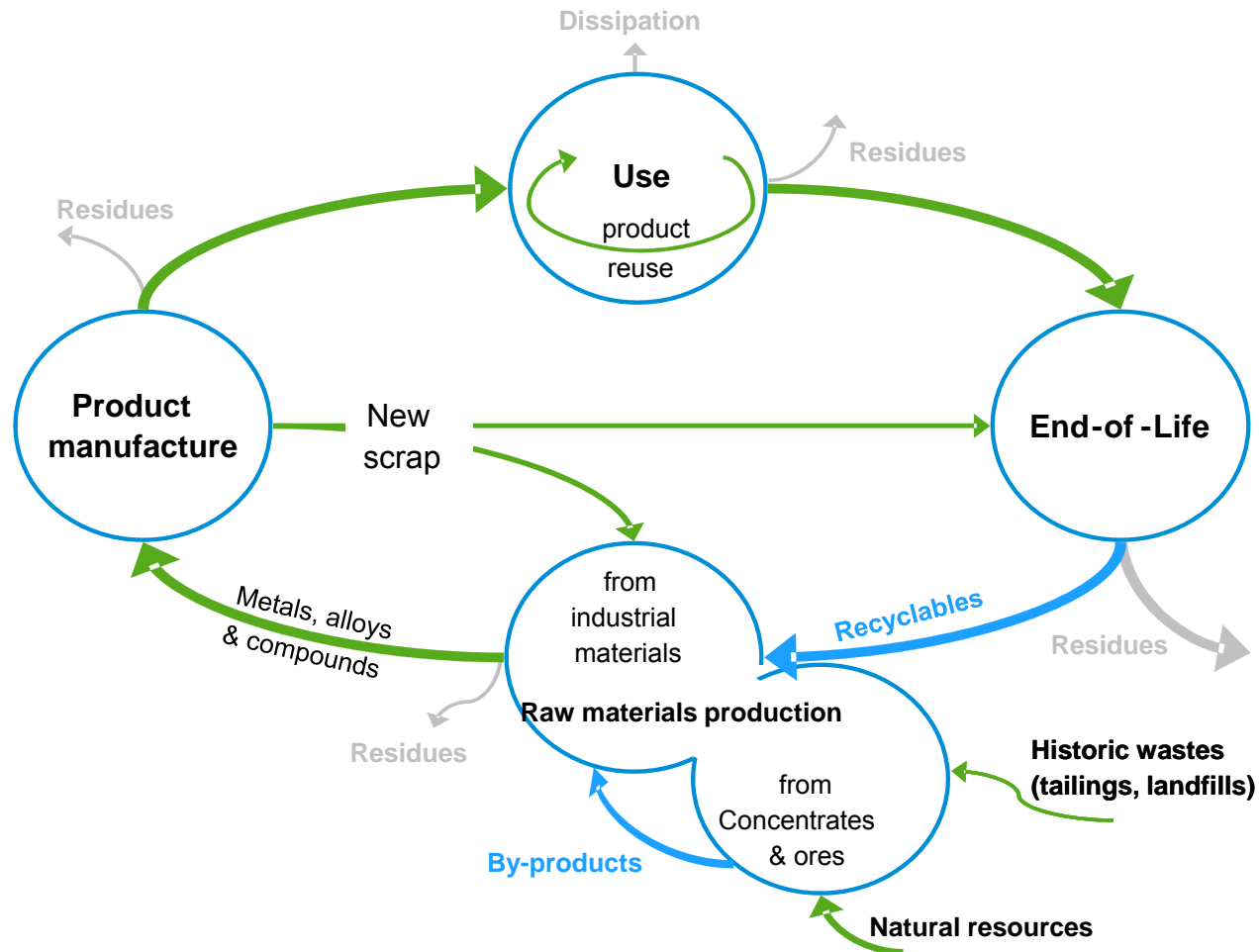
Recovery of 17 different metals from complex, precious metal bearing feed materials

A significant above-ground PGM mine in Europe with ~1.75 Mtoz PGM capacity

Key concepts
in (precious) metal
recovery



Recycling occurs throughout the life cycle



Based on: C.E.M. Meskers: *Coated magnesium, designed for sustainability?*
PhD thesis Delft University of Technology, 2008

Benefits of recycling

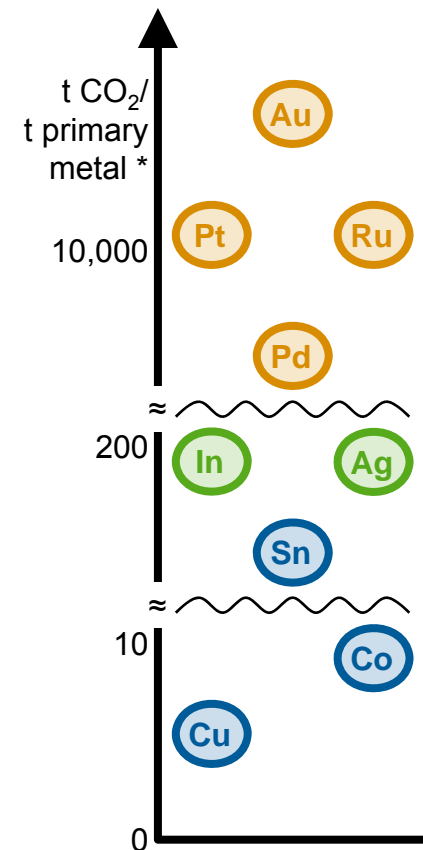
Significant environmental advantages, especially for PMs

Recycling:

- Lowers the CO₂ footprint for majority of metals
 - Example of Umicore Hoboken: ~1 Mt CO₂ saved vs. equivalent metal production from ore*
- Mitigates environmental impacts of mining
- Prevents impact from non-recycling (i.e. landfill)

Capturing these benefits, however, requires the use of state-of-the-art processes that avoid harmful emissions:

- From the product itself
- From substandard processes
- From reagents used in the recycling process

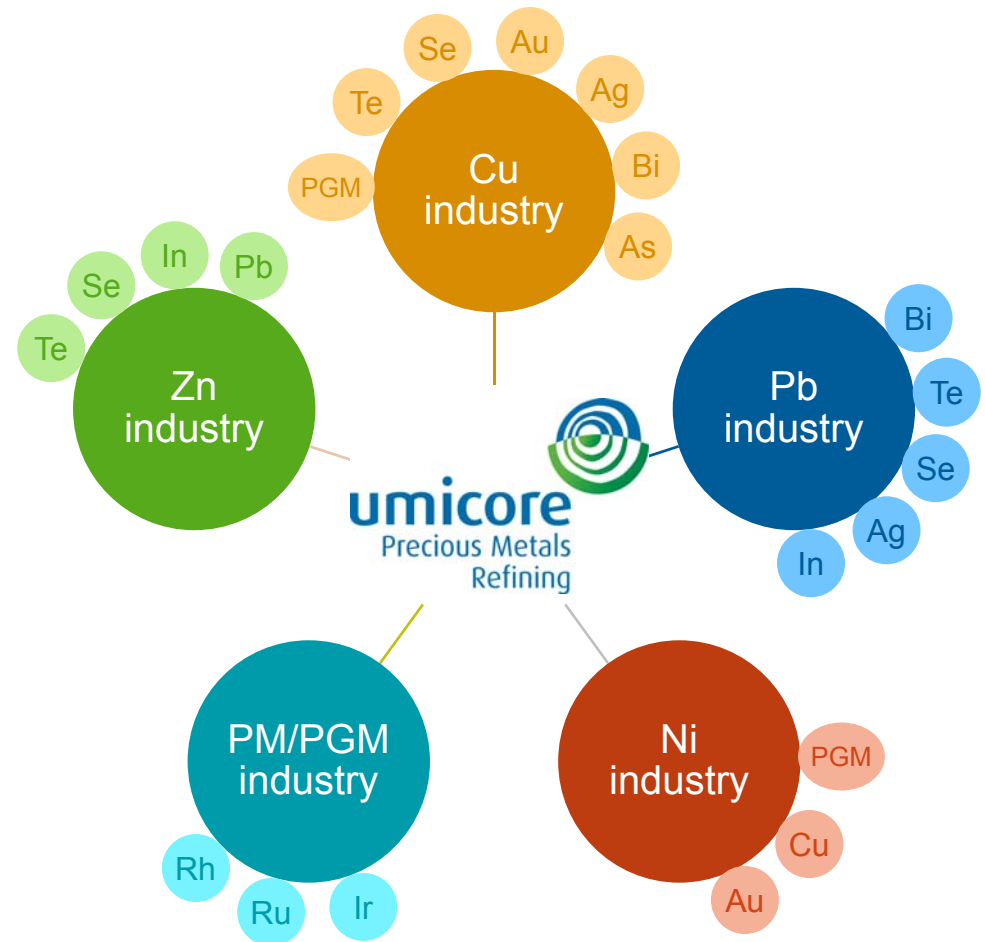


*Source: Ecoinvent 2.0, EMPA/ETH-Zürich, 2007

Industrial By-products

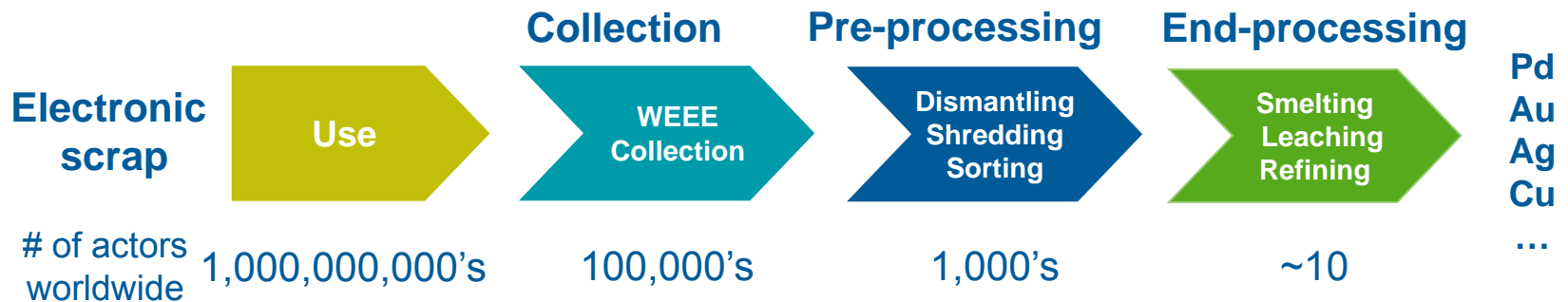
Critical mineral recovery occurs through a global network


- The production of critical minerals from ores requires the **efficient treatment of by-products**
- Many critical minerals are produced from the **global non-ferrous metallurgical network**
- Declining ore grades and increasing complexity leads to more by-products



Recycling is a funnel

Materials are concentrated towards specialized end-processors



ex. Laptops 200M adults (5y life, 50% ownership*)  20M units (PWB = 500 g)  10,000 mt PWB (Au = 100 ppm)  1 mt Au

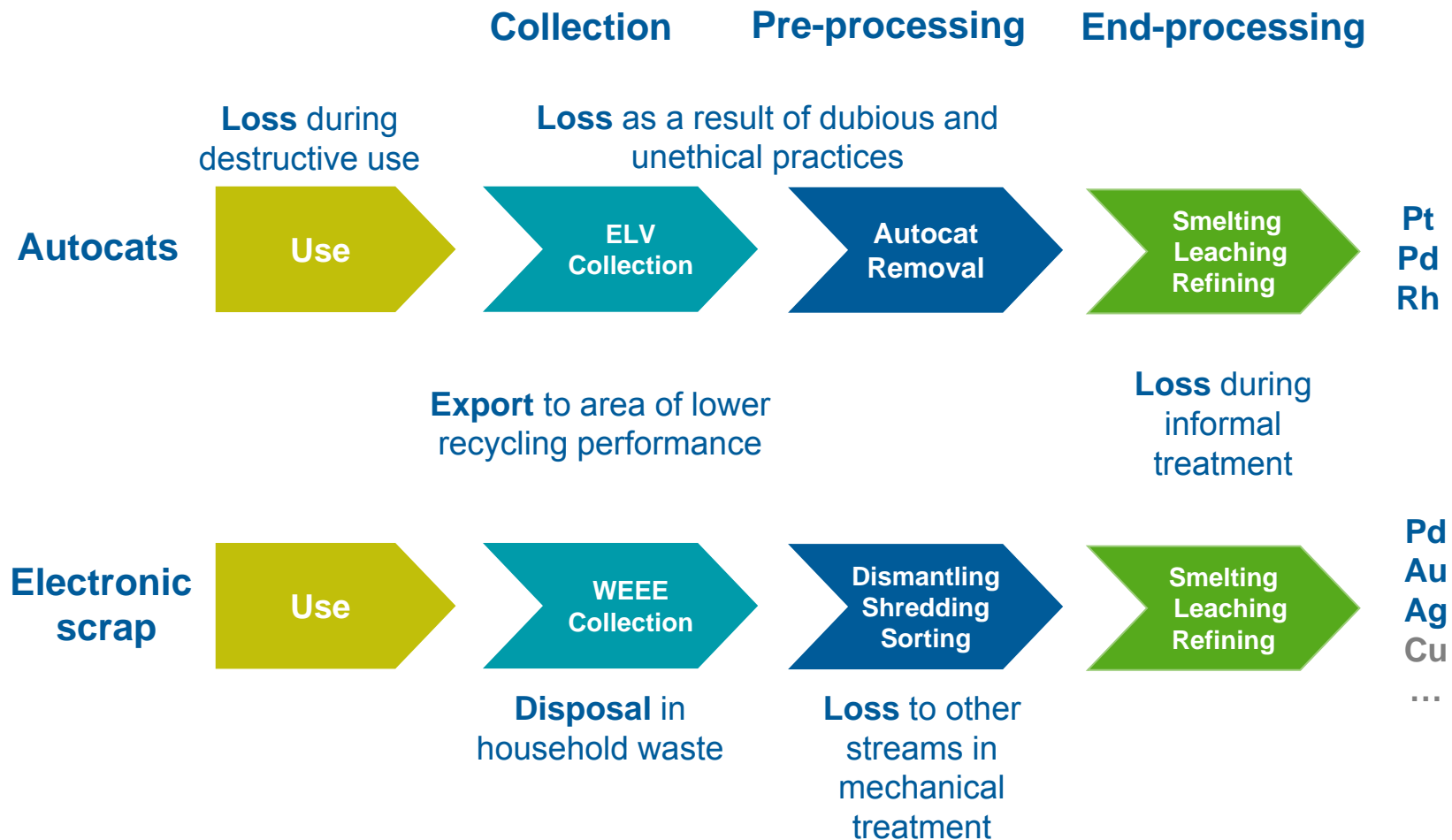


A large population can be served by 100's of pre-processors supplying 1 end-processor

*Source: <http://www.pewresearch.org/data-trend/media-and-technology/device-ownership/>

Recycling is a chain

Efficient recycling depends on a strong chain of actors



Recycling is dynamic

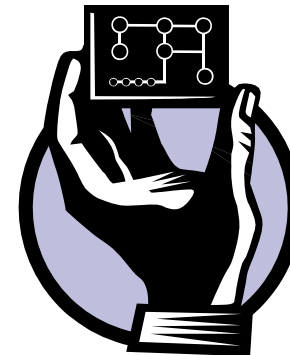
Products are rapidly changing – example: electronics

Cloud



Convergence of devices

Unit weight decrease
& miniaturization



These trends and others are already felt in the recycling industry and impact:

- Volumes & tonnages -> risk of capacity mismatch
- Material composition -> what's in there?
- Recyclability -> which materials to focus on? need to rethink approaches?

Importance of sampling & assaying

Ethics, resources and skill are required






Sims investigates potential fraud at WEEE sites

An internal investigation has been launched into potential fraud at the WEEE recycling arm of scrap metal firm Sims Metal Management, after it emerged that **the value of the company's inventory had been overstated by around \$60 million (£37m)**. (*letsrecycle.com 2013*)

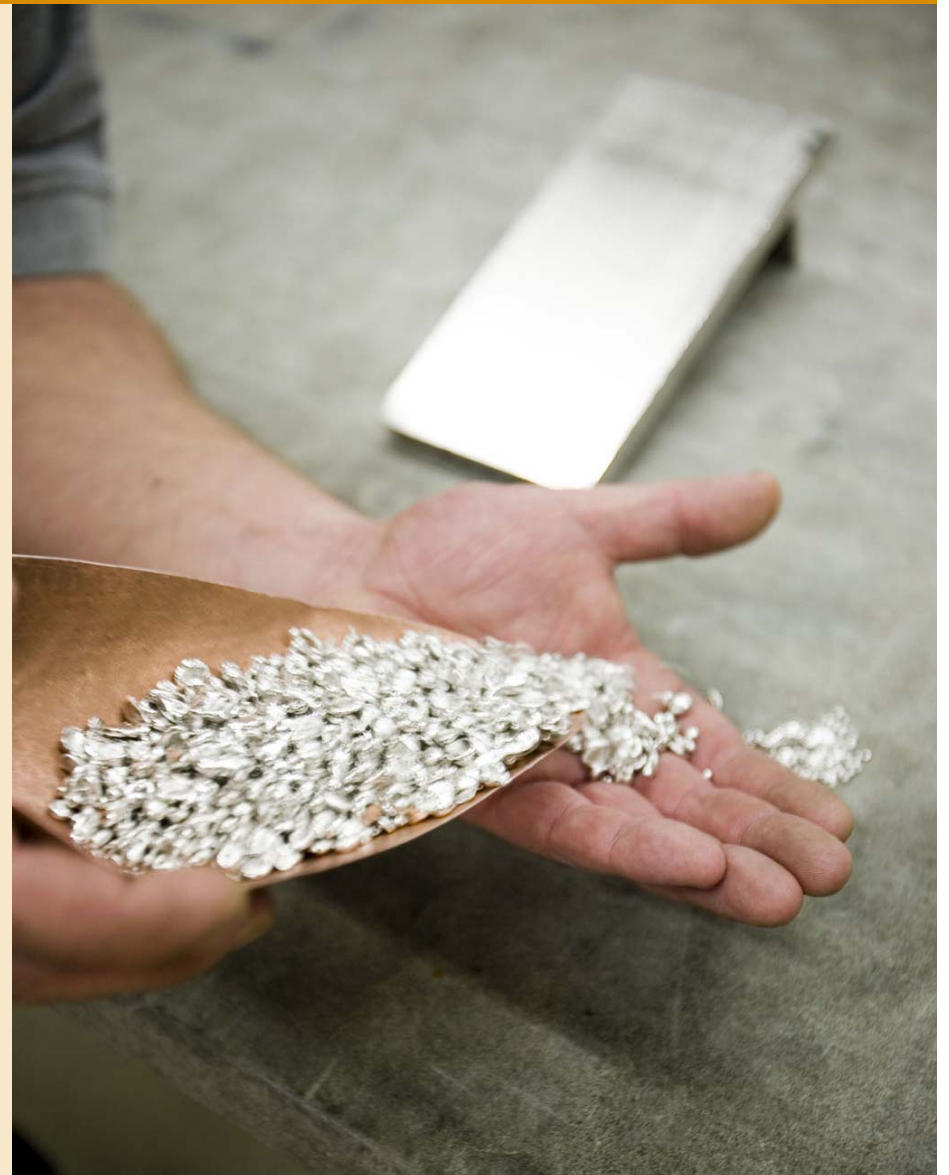
Implats taking platinum recycler to US court

Impala Platinum (Implats) has initiated court proceedings against a US recycler for \$182-million... In 2012, Implats **took an impairment of R212-million against amounts allegedly owed by A-1**. However, since then, A-1 has ceased deliveries of all material. (*Mining Weekly, 2013*)

Each material requires its own method

Autocatalysts		Decanning & sampling of ceramic converters
Electronic scrap		Three separate lines for shredded & unshredded material
Metallic material		Sampling after remelting in induction or gas furnaces
Lumpy material		Sampling via crushing and milling
Liquid spent		Homogenization; increments from bulk flow, e.g. spent Rh catalyst

Precious metal recycling “in practice”



Our raw materials

Industrial By-products

e.g. **slags** from nickel, PGM & PM
industry and slimes processing



Electronic Scrap



Spent Industrial Catalysts



- UPMR is an integrated smelter-refinery specialized in treating complex and precious metal-bearing materials from around the world
- All materials are treated at the Hoboken plant, though our autocat network provides local sampling in the USA, Brazil and Thailand

Our process

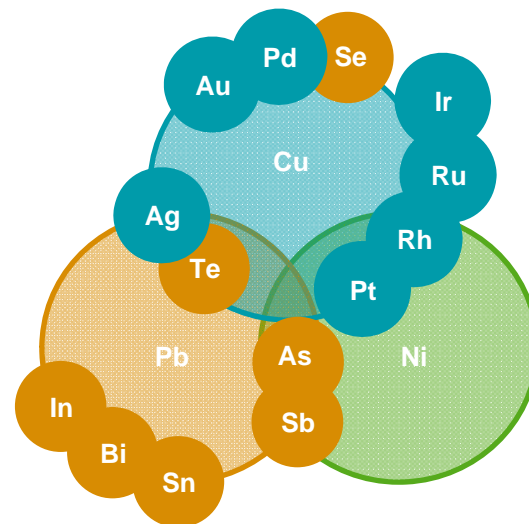
The UPMR flowsheet employs:

- unique and innovative technology,
- both pyro- and hydro-metallurgy, and
- advanced process control

...to efficiently recover 17 metals at the highest environmental standard and with minimal waste generated



Caffarey – ACS – Aug 2014



18



Expert in sampling & assaying

Sampling

- Reducing several tonnes of material down to a representative few kilograms
- Dedicated processes for all raw materials, using material-specific procedures
- Secured area
- 190 people, +/- 8.000 lots/year



Assaying

- High accuracy determination of metal content down to parts per million
- Recognized leadership in the precious metals industry
- State-of-the-art analytical equipment
- 109 people, 55.000 samples/year



Investing in our future



Capacity expansion
€100m over 2014-2015 to
expand treatment capacity
by 40% to 500 kt/y



**Biological wastewater
treatment**
€15m for an additional water
treatment plant to further
reduce metal emissions to
water by 90% - operational
2014



Sampling
€25m to upgrade and
expand the sampling facility
to increase capacity and
reduce throughput time –
operational 2013



R&D
UPMR spends about 4% of
its turnover on R&D, more
than double the industry
average

Our key strengths

Flexibility



Material compositions & complexity –

our flexible process allows us to treat the widest range of materials in the industry and respond to market conditions

Sampling & assaying



Accuracy & transparency –

our robust process for determining customer return is trusted throughout the industry and is used to optimise processing

High metal recovery



Efficiency & impurity management –

our unique and complex flowsheet enables a highly efficient recovery of PGMs from both primary and secondary sources

Innovation



Technology & environment –

our focus on continuous optimisation and new process innovation opens doors to the recycling markets of tomorrow

Many pieces to the end-refining puzzle



Closing remarks



Truly “value”-ing your precious metals

Let's take recycling to the next level!

Openness

Transparency on material flows & transactions
Reliable, accurate sampling & assaying

Innovation

Continuously improving yields and reducing impacts
Forward-looking solutions for the entire life cycle

Teamwork

Supply chain cooperation & stable business relationships
Engaging emerging markets to improve recycling

Respect

For the environment, health and safety
Close interaction with stakeholders

Commitment

Collaborative long-term approaches
Strive as an industry toward high performance standards

Thank you

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